

UNCLASSIFIED

# ***THEATER DELIBERATE AND CRISIS PLANNING***

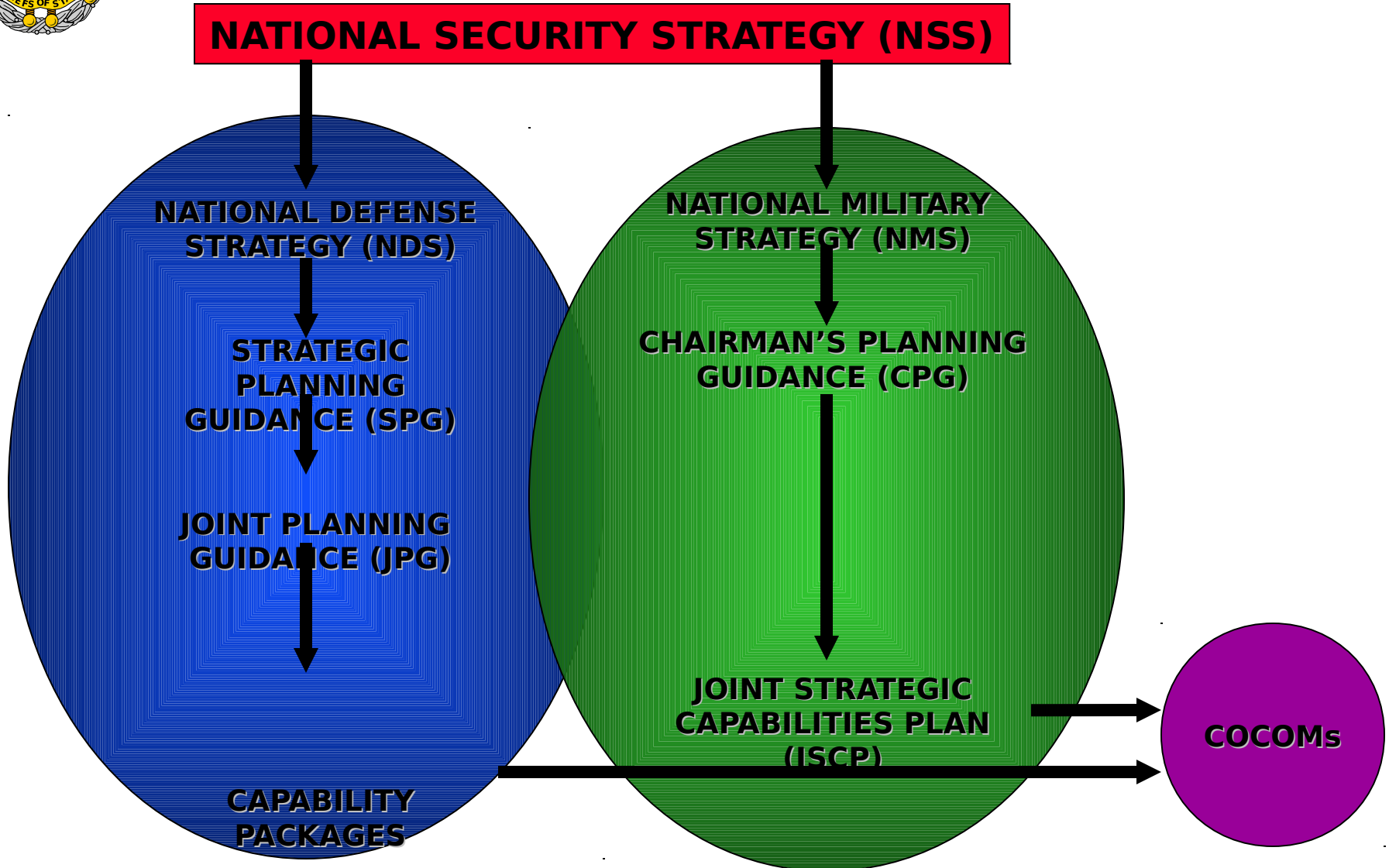




- **PLANNING GUIDANCE**
- **DELIBERATE PLANNING**
- **CRISIS ACTION PLANNING**
- **ANNEX Q OVERVIEW**



# *Planning Guidance Overview*





# *Joint Strategic Capabilities Plan (JS*

- **WRITTEN BY CJCS**
- **LINK BETWEEN NSS/NMS AND THE PLANNING PROCESS**
- **DIRECTS CC's TO BEGIN PLANNING ACTIVITIES**
- **APPORTIONS COMBAT FORCES AND LIFT ASSETS**
  - **ARMY BRIGADES OR LARGER**
  - **AIR FORCE SQUADRONS**
  - **NAVY CARRIER BATTLE GROUPS/SURFACE ACTION GROUPS**
  - **MARINE CORPS MAGTF'S**
- **ESTABLISHES PRIORITIES FOR OPLANS**



# *Planning Guidance*

## **JOINT OPERATIONS PLANNING & EXECUTION SYSTEM (JOPES)**

- **CJCS JOINT PLANNING SYSTEM**
- **RANGES FROM WHITE HOUSE TO JTF**
  - **USED AT ALL LEVELS; COMMON LANGUAGE**
- **DELIBERATE OR CRISIS PLANNING**
- **JOPES IS A COMBINATION OF:**
  - **POLICIES, PROCEDURES AND FORMATS**
  - **AUTOMATED DATA SYSTEMS**
- **TRANSLATES POLICY INTO OPERATIONS PLANS**



# *Planning*

- **WHAT: COMPLEX BALANCE MIXING FORCES, EQUIPMENT, FLOW, LOGISTIC SUPPORT AT THE RIGHT PLACE AND TIME**
- **WHY DELIBERATE PLANNING?**
  - **NO PLAN SURVIVES THE FIRST CONTACT**
  - **PROCESS IS THE SAME REGARDLESS OF URGENCY**
  - **SOMETHING TO DUST OFF WHEN TIME IS OF THE ESSENCE**
  - **A STEP IN PROGRAMMING RESOURCES, MANPOWER, BUDGETING AND ACQUISITION**
- **THEATER PLANNING DONE PRIMARILY AT THE CC LEVEL, VALIDATED BY THE JOINT STAFF, AND SIGNED BY THE CHAIRMAN**
- **PLANS ALONE ARE USELESS, PLANNING IS EVERYTHING!**

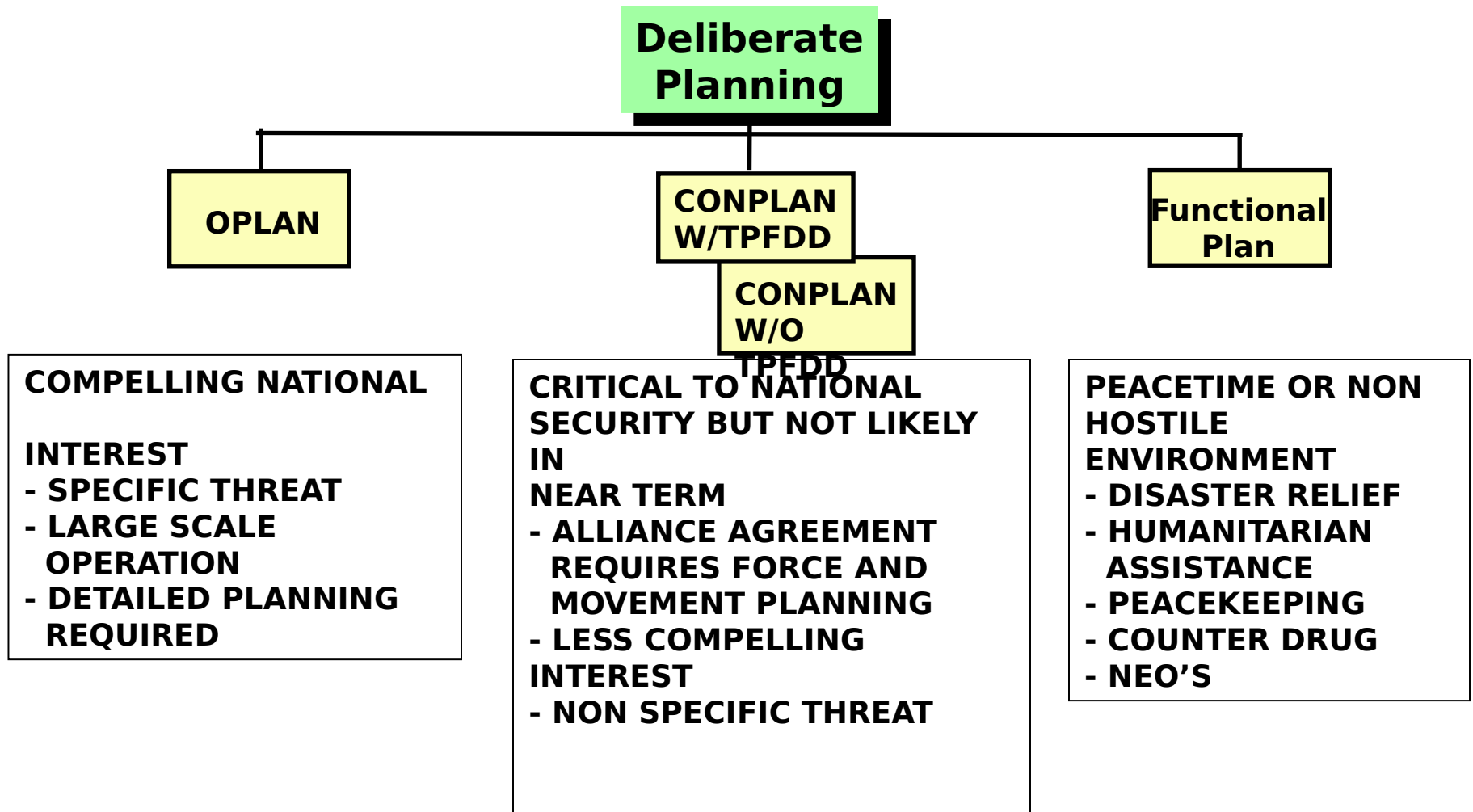


# *Planning*

- **DELIBERATE**
  - **MAJOR PLANS DIRECTED BY JOINT STRATEGIC CAPABILITIES PLAN (JSCP)**
  - **MAY TAKE UP TO TWO YEARS TO COMPLETE**
- **CRISIS**
  - **RESPONDS TO URGENT SITUATION**
  - **READY IN DAYS**
- **FORMATS: OPLAN, CONPLAN, FUNCTIONAL PLAN**
- **TWO OPLAN DELIVERABLES**
  - **FORMAL WRITTEN PLAN (OR OPORD)**
  - **TIME PHASED FORCE DEPLOYMENT DATA (TPFDD)**
    - **TPFDD IS A TIMELINE THAT IDENTIFIES UNITS, LIFT AND CARGO**



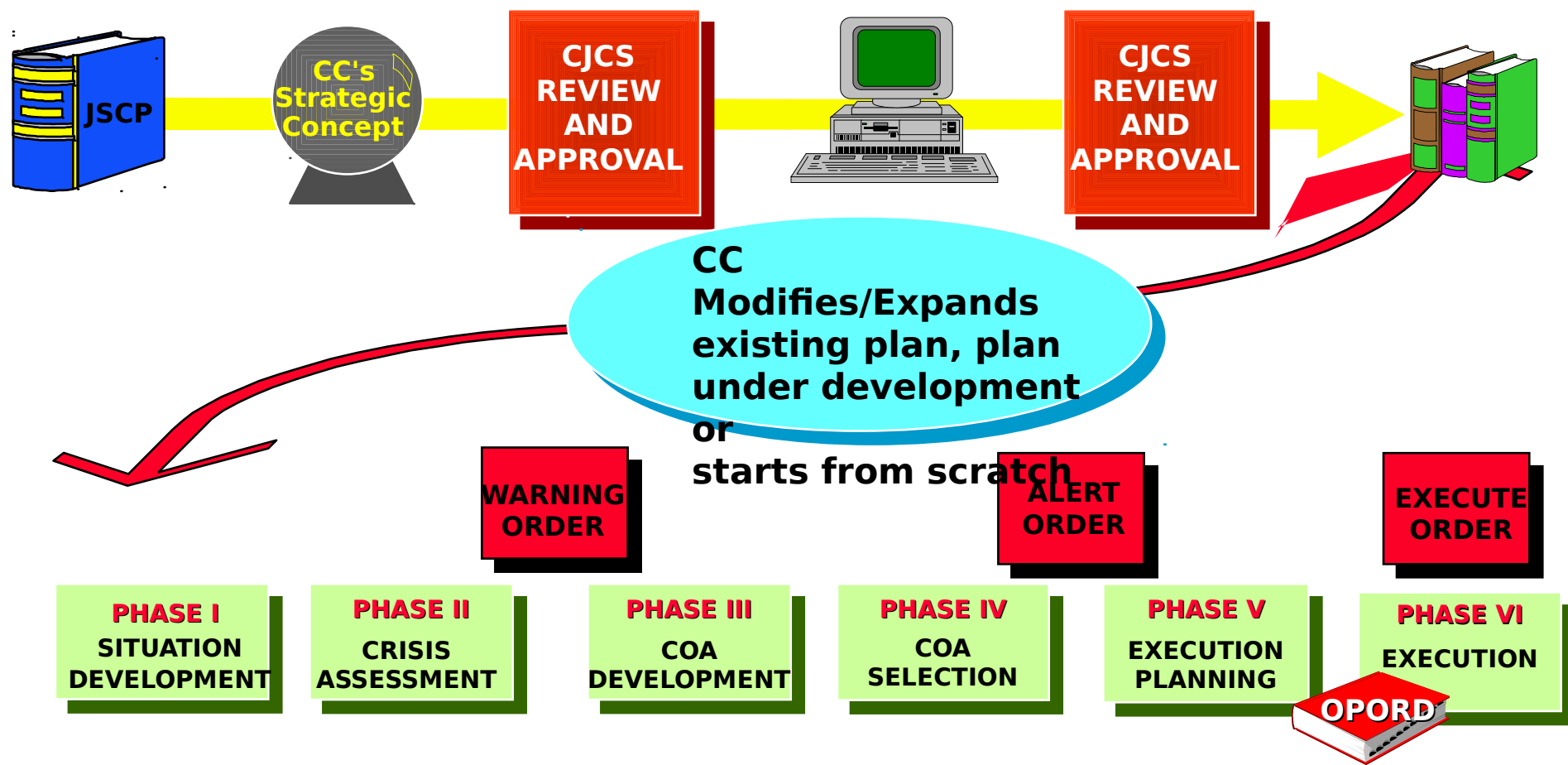
# Joint Operation Planning and Execution System (JOPES)







# *Deliberate versus Crisis* **Action Planning**





# *Deliberate Planning*

***AT BEST, DELIBERATE PLANNING IS EDUCATED,  
ORGANIZED GUESSWORK WHERE SUCCESS IS  
DEFINED AS ACHIEVING AN ESTIMATE THAT IS  
REASONABLE.***



# *Deliberate Planning Phase*

## **PHASE I: INITIATION**

### **ACTION:**

- **TASK ASSIGNED FROM JSCP**

### **OUTCOME:**

- **CC TAKES TASK FROM THE JSCP**
- **DETERMINES FORCES APPORTIONED**



# *Deliberate Planning Phases*

## **PHASE II: CONCEPT DEVELOPMENT**

### **ACTION:**

- **CC DETERMINES MISSION STATEMENT**
- **DEVELOPS COMMANDER'S INTENT**
- **DEVELOPS COURSES OF ACTION (COA'S)**
- **DEVELOPS COMMANDER'S ESTIMATE**

### **OUTCOME:**

- **CC STRATEGIC CONCEPT SUBMITTED TO CJCS FOR REVIEW AND APPROVAL**



# *Deliberate Planning Phase*

## **PHASE III: PLAN DEVELOPMENT**

### **ACTION:**

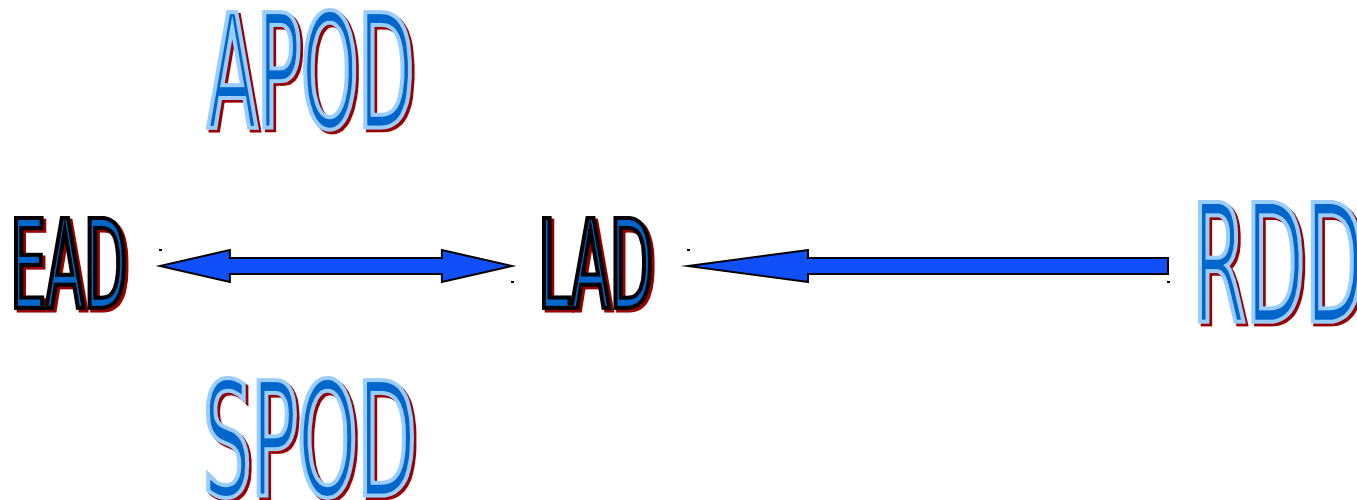
- **BUILD FORCE LIST**
- **SUPPORT PLANNING**
- **NBC DEFENSE PLANNING**
- **SHORTFALL IDENTIFICATION**
- **TRANSPORTATION PLANNING / ANALYSIS**
- **TPFDD REFINEMENT**

### **OUTCOME:**

- **TRANSPORTATION FEASIBLE PLAN DEVELOPED**
- **PLAN PREPARED FOR FINAL REVIEW**



- **SUPPORTED COCOM DETERMINES A REQUIRED DELIVERY DATE (RDD)**
- **SUPPORTED COCOM SETS POINTS OF DEBARKATION (POD)**
- **SUPPORTED COCOM DETERMINES EARLIEST ARRIVAL DATES (EAD) AND LATEST ARRIVAL DATES (LAD)**





- **IN PLAIN LANGUAGE**
  - **THE COCOM IN THE THEATER MAKES THE DECISION ON WHEN THE ASSET IS REQUIRED (RDD) or (CDD)**
  - **THE COCOM STAFF CALCULATES THE EARLIEST AND LATEST ARRIVAL DATES (EAD/LAD) THAT WILL GET THE ASSET (by Air or Sea) TO THEIR POINT OF DEBARKATION (APOD/SPOD)**
- **ONCE THE COCOM SETS HIS REQUIREMENT, THEN EVERYONE SUPPORTING THE PLAN**
  - **DETERMINES THE DAY THAT THEY HAVE TO GET ASSETS ON THE PLANE OR SHIP IN ORDER TO GET TO THEATER ON THE DESIRED DATE (APOE/SPOD)**
  - **ADDITIONALLY, WHERE THE ASSET IS COMING FROM (Origin) TO GET TO WHERE THEY WILL EMBARK THEIR MOVEMENT PLANE OR SHIP (APOE/SPOD)**



***TPFDD***



POE

SPOD  
APOD



Origin

RLD



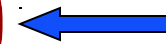
ALD



EAD



LAD



RDD  
CRD

C+6

C+8

C+10

C+15

C+15







# *Deliberate Planning Phases*

## **PHASE IV: PLAN REVIEW**

### **ACTION:**

- **PLAN SUBMITTED TO CJCS FOR REVIEW**
  - **ADEQUACY**
  - **FEASIBILITY**
- **PLAN APPROVED OR DISAPPROVED**

### **OUTCOME:**

- **IF APPROVED, THE PLAN GOES TO COMPONENTS FOR PREPARATION OF SUPPORTING PLANS (PHASE V)**
- **IF DISAPPROVED, PLAN GOES BACK TO THE CC FOR REFINEMENT**

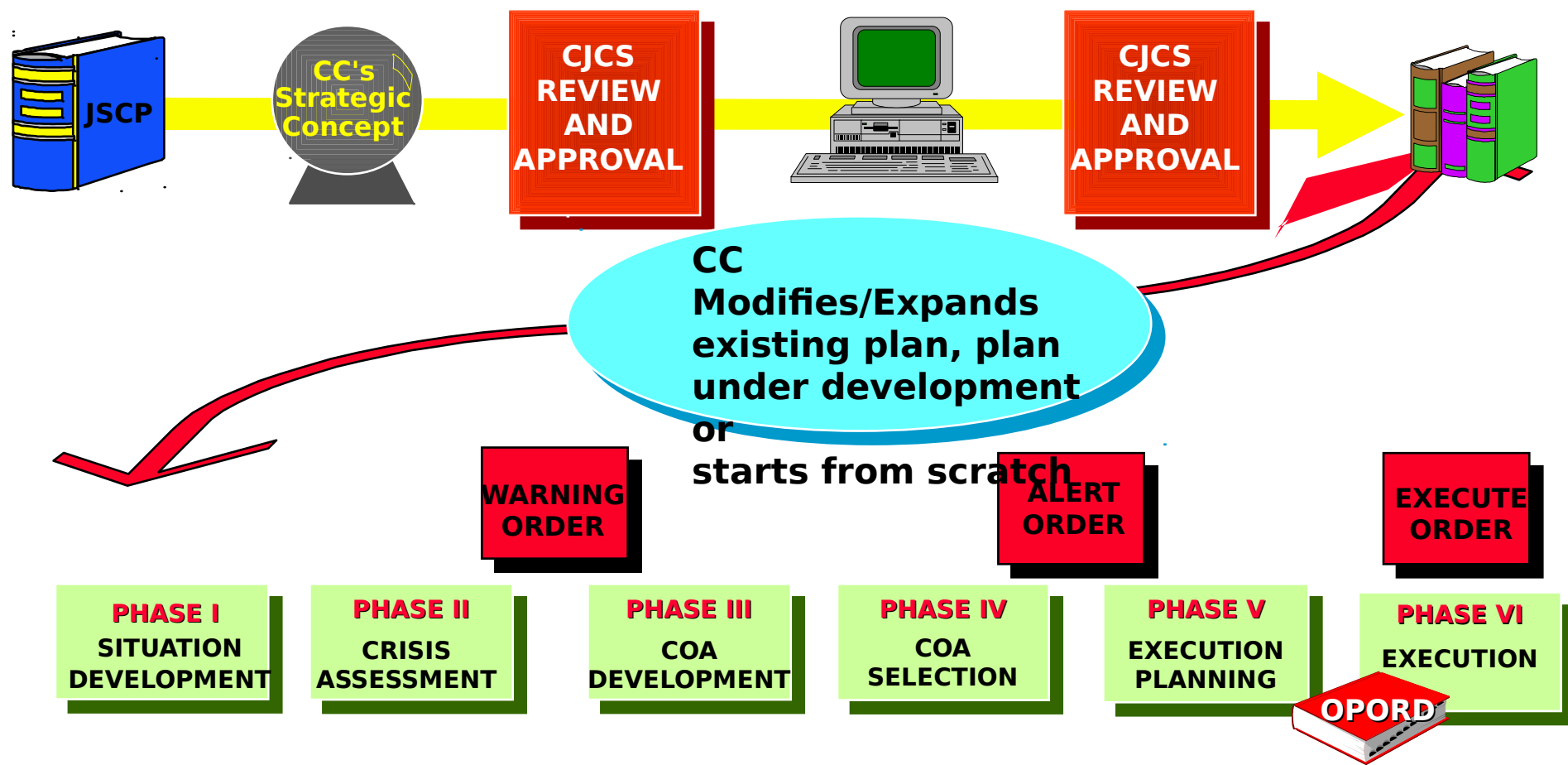


# ***Deliberate Planning Pha***

**FINAL PRODUCT - A TRANSPORTATION  
FEASIBLE  
PLAN, WITH SERVICE UNITS IDENTIFIED,  
SOURCED, AND SCHEDULED FOR  
MOVEMENT BY DAY IN A TIME PHASED  
FORCE DEPLOYMENT DATA (TPFDD) LIST.**



# *Deliberate versus Crisis* **Action Planning**





# *Crisis Action Phase*

## **PHASE I: SITUATION DEVELOPMENT**

### **ACTION:**

- **MONITOR WORLD SITUATION**
- **IDENTIFY POTENTIAL PROBLEM THAT MAY HAVE NATIONAL POLICY IMPLICATIONS**

### **OUTCOME:**

- **CC ASSESSMENT TO PRESIDENT AND SECRETARY/CJCS**



# *Crisis Action Phases*

## **PHASE II: CRISIS ASSESSMENT**

### **ACTION:**

- **INCREASE AWARENESS/REPORTING**
- **JS ASSESSES SITUATION**
- **JS ADVISE ON POSSIBLE MILITARY ACTION**
- **PRESIDENT AND SECRETARY/CJCS EVALUATION**

### **OUTCOME:**

- **RETURN TO PRE-CRISIS SITUATION OR;**
- **PRESIDENT AND SECRETARY/CJCS DECIDE**



# *Crisis Action Phases*

## **PHASE III: COURSE OF ACTION DEVELOPMENT**

### **ACTION:**

- **DEVELOP MILITARY OPTIONS (COA's)**
- **CC's ASSIGN COMPONENT RESPONSIBILITIES**
- **CREATE/MODIFY TPFDD**
- **USTRANSCOM PREPARES DEPLOYMENT ESTIMATES**
- **EVALUATE COA's**

### **OUTCOME:**

- **CC SENDS COMMANDERS ESTIMATE WITH RECOMMENDED COA**



# *Crisis Action Phases*

## **PHASE IV: COURSE OF ACTION SELECTION**

### **ACTION:**

- **CJCS ADVICE TO PRESIDENT AND SECRETARY**
- **CJCS MAY SEND PLANNING ORDER PRIOR TO SELECTION OF COA**

### **OUTCOME:**

- **PRESIDENT AND SECRETARY SELECT COA**
- **CJCS RELEASES COA SELECTION BY PRESIDENT AND SECRETARY IN ALERT ORDER**



# *Crisis Action Phases*

## **PHASE V: EXECUTION PLANNING**

### **ACTION:**

- **CC DEVELOPS OPORD**
- **REFINE TPFDD**
- **FORCE PREPARATION**

### **OUTCOME:**

- **PRESIDENT AND SECRETARY  
DECISION TO IMPLEMENT OPORD**





# *Crisis Action Phases*

## PHASE VI: EXECUTION

### ACTION:

- CJCS SEND EXECUTE ORDER BY AUTHORITY OF SECDEF
- CC EXECUTES OPORD
- TPFDD DATA CONTINUOUSLY UPDATED
- BEGIN REDEPLOYMENT PLANNING

### OUTCOME:

- CRISIS RESOLVED
- BEGIN REDEPLOYMENT OF FORCES

# *Basic Plan*



## **PLAN: BASIC PLAN + ANNEXES**

### **BASIC PLAN CONTAINS:**

#### **1. SITUATION:**

- **General, Assumptions, Enemy and Friendly Centers of Gravity**

#### **2. MISSION**

- **Initiation and End State (may be broad, ie. on terms favorable....)**

#### **3. EXECUTION (INCLUDES CONCEPT OF OPERATIONS)**

- **Concept of Ops, Commanders intent, Phases of Battle: Pre-Hostilities, Lodgment, Decisive Combat & Stabilization, Follow-Through, Post-Hostilities & Redeployment**

#### **4. ADMINISTRATION AND LOGISTICS**

- **Concept of Support (refer to Annex D)**

#### **5. COMMAND AND CONTROL**

- **(Refer to Annex K)**





# ***OPLAN Contents***

- A TASK ORGANIZATION \***
- B INTELLIGENCE**
- C OPERATIONS**
- D LOGISTICS**
- E PERSONNEL**
- F PUBLIC AFFAIRS**
- G CIVIL AFFAIRS**
- H ENVIRONMENTAL SERVICES**
- J COMMAND RELATIONSHIPS**
- K C4 SYSTEMS**
- L OPERATIONS SECURITY**
- M MAP, CHART, GEODESY**
- N SPACE OPERATIONS**
- P HOST NATION SUPPORT**
- Q MEDICAL SERVICES**
- R CHAPLAIN ACTIVITIES**
- X EXECUTION CHECKLIST**
- Z DISTRIBUTION**

**\* CONTAINS:**

- TIME-PHASED FORCE DEPLOYMENT LISTING**
- SHORTFALL IDENTIFICATION**



# ***ANNEX Q***

- **PATIENT MOVEMENT**
- **BLOOD**
- **HOSPITALIZATION**
- **RETURNS TO DUTY (RTD)**
- **MEDICAL LOGISTICS**
- **FORCE HEALTH PROTECTION**
- **MEDICAL COMMAND, CONTROL & COMMUNICATION**
- **HOST NATION SUPPORT**
- **MEDICAL SUSTAINABILITY ESTIMATE**
- **MEDICAL INTELLIGENCE**
- **MEDICAL PLANNING RESPONSIBILITIES**



***“Any damned fool can write a plan.  
It’s the execution that gets you all  
screwed up.”***

*Lt Gen James F. Hollingsworth, USA*



# *Planning Summary*

## **REMEMBER**

- **PLANNING IS A CONTINUOUS PROCESS**
- **PLANS REQUIRE REVISION AT EXECUTION**
- **RESOURCE-LIMITED SITUATIONS REQUIRE DETAILED PLANNING**
- **BE READY FOR THE UNEXPECTED**
- **DOES THIS MAKE SENSE (PLANNER'S ART)**



# Questions